



OFFICE OF THE SECRETARY OF DEFENSE  
 1950 DEFENSE PENTAGON  
 WASHINGTON, DC 20301-1950



ADMINISTRATION &  
 MANAGEMENT

JUN 13 2003

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS  
 CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
 UNDER SECRETARIES OF DEFENSE  
 ASSISTANT SECRETARIES OF DEFENSE  
 GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE  
 DIRECTOR, OPERATIONAL TEST AND EVALUATION  
 INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE  
 ASSISTANTS TO THE SECRETARY OF DEFENSE  
 DIRECTOR, ADMINISTRATION AND MANAGEMENT  
 DIRECTOR, PROGRAM ANALYSIS AND EVALUATION  
 DIRECTOR, NET ASSESSMENT  
 DIRECTOR, FORCE TRANSFORMATION  
 DIRECTORS OF THE DEFENSE AGENCIES  
 DIRECTORS OF THE DOD FIELD ACTIVITIES

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SUBJECT: Department of Defense (DoD) Order of Precedence

This memorandum updates the order of precedence published on November 15, 2002. This update reflects all organizational changes that have occurred, as well as recommended and approved changes, since then. The attached list provides the relative protocol precedence for members within DoD. At a minimum, this list will be updated and published on a semi-annual basis.

The precedence code is used to determine the order of precedence for the following:

- (1) official visit activities.
- (2) assignment of government quarters.
- (3) travel status on government aircraft and surface transportation (when mission essential), to include seating.
- (4) seating arrangements and similar requirements at official functions and other activities requiring precedence decisions.

Requests for changes to this list should include detailed justification. Requests are to be forwarded through the organizational chain of command to: The Department of Defense, Director of Washington Headquarters Services, ATTN: Director of Communications and Directives, 1155 Pentagon, Rm 3B946, Washington DC 20301-1155, phone (703) 697-8261. The Director, Administration and Management will be the final approval authority for each request.

13 Jun 03

*Raymond F. DuBois*  
 Raymond F. DuBois  
 Director

Attachment:  
 As stated

U09247 103

ORDER OF PRECEDENCE  
DEPARTMENT OF DEFENSE  
AS OF JUNE 13, 2003

(CODE 2)

Secretary of Defense  
Deputy Secretary of Defense  
Secretary of the Army  
Secretary of the Navy  
Secretary of the Air Force  
Chairman of the Joint Chiefs of Staff  
Under Secretary of Defense for Acquisition, Technology and Logistics (precedes Service Secretaries on acquisition matters)  
Under Secretary of Defense for Policy  
Under Secretary of Defense (Comptroller)/Chief Financial Officer  
Under Secretary of Defense for Personnel and Readiness  
Under Secretary of Defense for Intelligence  
Retired Chairmen of the Joint Chiefs of Staff  
Vice Chairman of the Joint Chiefs of Staff  
Retired Vice Chairmen of the Joint Chiefs of Staff  
Army and Air Force Service Chiefs, Chief of Naval Operations, and Commandant of the Marine Corps (see note 1)  
Commandant of the Coast Guard  
Retired Army and Air Force Service Chiefs, Chiefs of Naval Operations, Commandants of the Marine Corps, and Commandants of the Coast Guard (see note 1)  
Combatant Commanders (see note 1)  
Retired Combatant Commanders (see note 1)

(CODE 3)

Principal Deputy Under Secretary of Defense for Acquisition, Technology and Logistics/Deputy Under Secretary of Defense for Acquisition and Technology  
Deputy Under Secretary of Defense for Logistics and Materiel Readiness  
Principal Deputy Under Secretary of Defense for Policy  
Principal Deputy Under Secretary of Defense for Personnel and Readiness  
Director of Defense Research and Engineering  
Assistant Secretaries of Defense, General Counsel of the Department of Defense and Director of Operational Test and Evaluation (see note 1)  
Inspector General of the Department of Defense  
Judges on the U. S. Court of Appeals for the Armed Forces  
Under Secretaries of the Army, Navy and Air Force (see note 1)

(continued)

CODE 3 (cont)

Army and Air Force Vice Chiefs, Vice Chief of Naval Operations and Assistant  
Commandant of the Marine Corps (see note 1)  
Vice Commandant of the Coast Guard  
Generals and Admirals (4-star) (see note 1)  
Assistant Service Secretaries and General Counsels of the Army, Navy, and Air Force (see note 1)  
Assistant to the Secretary of Defense for Nuclear and Chemical and Biological Programs  
Retired Generals and Admirals (4-star)  
The Special Assistant to the Secretary of Defense and Deputy Secretary of Defense  
The Special Assistant to the Deputy Secretary of Defense  
Assistants to the Secretary of Defense (includes Special Assistants to the Secretary of Defense  
and Deputy Secretary of Defense, Assistant to the Secretary of Defense (Intelligence  
Oversight), and other assistants as may be designated from time to time by the Secretary or  
Deputy Secretary of Defense) (see note 2)  
Director, Administration and Management  
Director, Program Analysis and Evaluation  
Director of Net Assessment  
Director, Force Transformation  
Principal Deputy Under Secretary of Defense for Comptroller/Deputy Under Secretary of  
Defense for Management Reform (a dual-hat position in the current administration)  
Principal Deputy Under Secretary of Defense for Intelligence  
Defense Advisor U. S. Mission NATO, Secretary of Defense Representative to Europe  
Chairmen of the Defense Policy Advisory Committee, Defense Science Board and  
the Reserve Forces Policy Board (see note 2)

(CODE 4)

Directors of Defense Agencies (see note 3)  
Deputy Under Secretaries of Defense (see note 2)  
Deputy Directors of Defense Research and Engineering (see note 2)  
Principal Deputy Assistant Secretaries of Defense (see note 2)  
Principal Deputy General Counsel of the Department of Defense  
Administrative Assistants to Secretaries of the Army, Navy, and Air Force  
Senior Enlisted Advisors (Sergeant Major of the Army; Master Chief Petty Officer of the  
Navy; Chief Master Sergeant of the Air Force; Sergeant Major of the Marine Corps; and  
Master Chief Petty Officer of the Coast Guard) (see note 4)  
Lieutenant Generals and Vice Admirals (3-star) (see note 1)  
Retired Lieutenant Generals and Vice Admirals (3-star)  
Principal Deputy Assistant Service Secretaries and Principal Deputy General Counsels of the  
Army, Navy, and Air Force (see note 2)  
Deputy Assistant Secretaries of Defense (see note 2)  
(continued)

CODE 4 (cont)

Deputy General Counsels of the Department of Defense (see note 2)

Deputy Inspectors General of the Department of Defense (see note 2)

Deputy Comptrollers of the Department of Defense (see note 2)

Deputy Under Secretaries of the Army, Navy, and Air Force

Deputy Defense Advisor, U.S. Mission NATO

Members of Secretary of Defense Boards (Defense Policy Advisory Committee;  
Defense Science Board; and Reserve Forces Policy Board)

(CODE 5)

Major Generals and Rear Admirals of the upper half (2-star)

Deputy Assistant Service Secretaries and Deputy General Counsels of the Army, Navy,  
and Air Force (see note 2)

Deputies to The Assistant to the Secretary of Defense for Nuclear, Chemical and Biological  
Programs (see note 2)

(CODE 6)

Brigadier Generals and Rear Admirals of the lower half (1-star)

Assistant Deputy Under Secretaries and Principal Directors

NOTES:

1. Within a group listed on a line under a code, precedence for Senate confirmed positions is established by date of appointment. For the Combatant Commanders, order is by date of appointment; for Commanders who previously held a confirmed position (i.e. CJCS, VCJCS, Service Chief, or previous Combatant Command), use the initial date of appointment to that position.

2. For non-statutory positions within a group, precedence is by date assigned to the position.

3. Precedence for Defense Agency Directors is determined by the establishment date of the organization.

4. Code 4 precedence applies to the currently serving Service Senior Enlisted Advisors. Certain protocol functions may require a deviation from the established precedence. Retired service senior enlisted advisors should be placed in front of other retired members of the same grade (E-9).

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5. SES precedence is established by the position held, not pay grade. While SES pay code (ES 1-6) does not affect precedence, in general, those SES members in positions not specifically identified above who are in ES-5 and ES-6 should be in Code 5 and ES-1 through ES-4 should be in Code 6; if there is a question, contact the member's office or the service office responsible for SES matters. While precedence of SES for DoD functions and activities will be in accordance with the established DoD Precedence Listing, each of the Services may adjust the priority code for members of the SES for Service-related functions and activities as appropriate.

6. For Service-related functions and activities, when appropriate to do so, the Services may adjust the established order of precedence as necessary.

7. Except as noted herein, the provisions of this memorandum are not applicable to former civilian officials of the Department as they do not retain the precedence associated with their position upon departure from that position. In recognition of their past service in the Department, courtesies and recognition may be extended to them as appropriate. Precedence is retained, however, by former Secretaries of Defense due to their status as presidential cabinet member, and by retired members of the military since they retain the rank in which they were retired.