



THE DEPUTY SECRETARY OF DEFENSE  
WASHINGTON

August 9, 2007

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS  
CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
UNDER SECRETARY OF DEFENSE FOR ACQUISITION,  
TECHNOLOGY, AND LOGISTICS  
UNDER SECRETARY OF DEFENSE FOR POLICY  
UNDER SECRETARY OF DEFENSE (COMPTROLLER)/CHIEF  
FINANCIAL OFFICER  
UNDER SECRETARY OF DEFENSE FOR PERSONNEL AND  
READINESS  
UNDER SECRETARY OF DEFENSE FOR INTELLIGENCE  
VICE CHAIRMAN OF THE JOINT CHIEFS OF STAFF  
CHIEFS OF SERVICES  
COMMANDERS OF THE COMBATANT COMMANDS  
ASSISTANT SECRETARY OF DEFENSE FOR LEGISLATIVE  
AFFAIRS  
ASSISTANT SECRETARY OF DEFENSE FOR PUBLIC AFFAIRS

SUBJECT: DoD Transformation Priorities

Many thanks for your assistance during the past few months in recommending, discussing and finalizing the top 25 transformation priorities for the Department. These priorities were briefed to the President earlier this week, and that discussion was very interactive and positive.

As you are aware, the end objective is to complete or advance to a major milestone each of these initiatives and also to have them institutionalized by December, 2008. The Director, Administration and Management, is tasked to track, monitor and report regularly on the status against milestones for each initiative. They will also be periodically reviewed by the DAWG and at the DSLC.

Completing these initiatives by the end of next year will be greatly beneficial to the next management team and to our military forces. I am personally committed to attaining this objective and will rely on your full cooperation and support. To this end, a copy of the charts that were reviewed with the President and a copy of the corresponding executive level milestones and schedules are attached. For most initiatives, there are more detailed schedules, but I believe that the enclosed book will be useful to you for carrying your own responsibilities. I would appreciate your assistance in continuing to refine measurable milestones for each of our priorities.

Thanks for your commitment to this very important matter.

Attachment:  
As stated